



FORWARD

QUARTERLY STATEMENT AS OF SEPTEMBER 30, 2026

Key figures TAKKT Group and divisions

	Q3/25	Q3/26	Change in %	9M/25	9M/26	Change in %
TAKKT						
Sales in EUR million	244.5	231.8	– 5.2 (– 4.3*)	736.3	685.6	– 6.9 (– 5.1*)
Gross margin in percent	37.9	38.5		39.0	39.2	
EBITDA in EUR million	10.5	5.6	– 46.7	27.3	14.5	– 46.9
EBITDA margin in percent	4.3	2.4		3.7	2.1	
Adjusted EBITDA margin in percent	4.3	3.0		4.3	3.2	
EBIT in EUR million	2.6	– 19.3	< – 100	4.4	– 23.7	< – 100
Profit before tax in EUR million	0.1	– 21.7	< – 100	– 2.8	– 30.2	–
Profit in EUR million	1.2	– 18.1	< – 100	– 0.2	– 28.3	–
Earnings per share in EUR	0.02	– 0.28	< – 100	0.00	– 0.44	< – 100
Free cash flow in EUR million	7.6	– 3.5	< – 100	– 1.7	– 12.7	–
Industrial & Packaging						
Sales in EUR million	134.4	130.4	– 3.0 (– 3.4*)	418.5	401.8	– 4.0 (– 4.2*)
EBITDA in EUR million	10.1	5.3	– 47.5	33.9	19.9	– 41.3
EBITDA margin in percent	7.5	4.1		8.1	5.0	
Adjusted EBITDA margin in percent	7.4	4.9		8.4	6.4	
Office Furniture & Displays						
Sales in EUR million	52.6	51.0	– 3.1 (– 4.6*)	154.0	146.7	– 4.8 (– 1.0*)
EBITDA in EUR million	4.1	2.3	– 43.9	8.6	8.8	2.3
EBITDA margin in percent	7.8	4.6		5.6	6.0	
Adjusted EBITDA margin in percent	7.8	4.7		6.1	6.3	
Foodservices						
Sales in EUR million	57.5	50.5	– 12.2 (– 6.3*)	163.8	137.1	– 16.3 (– 11.2*)
EBITDA in EUR million	0.5	2.6	> 100	– 0.5	– 0.2	–
EBITDA margin in percent	0.9	5.1		– 0.3	– 0.1	
Adjusted EBITDA margin in percent	0.9	5.4		– 0.1	0.4	> 100

* organic, i.e. adjusted for currency effects and portfolio changes

TAKKT CONFIRMS STABILIZATION IN THE THIRD QUARTER

- › Organic sales decline of 4.3 percent in Q3, virtually unchanged from the previous quarter
- › Gross profit margin improved slightly after nine months despite higher freight costs
- › More efficient cost structures partly offset the earnings impact from lower gross profit
- › A cyberattack is currently weighing on business performance

In the third quarter of 2026, TAKKT continued the stabilization seen in the previous quarter. After nine months, the Group generated sales of EUR 685.6 (736.3) million. Adjusted for currency effects and portfolio changes, this corresponds to an organic decline of 5.1 percent. In the third quarter, organic sales development, at minus 4.3 percent, was virtually unchanged from the previous quarter. “Our business proved resilient in the third quarter despite continued cautious investment behavior among many customers. At the same time, as part of TAKKT Forward, we are making progress in rolling out our new sales approaches in our core European business as well as in the US. We are expanding direct customer contact, strengthening our sales force, and optimizing the interaction of our marketing channels,” says CEO Andreas Weishaar.

In the Industrial & Packaging (I&P) division, organic sales development was at the same level as in the previous quarter. In Germany, the decline in sales slowed, but performance still lagged slightly behind that of the other regions. In the US, demand at National Business Furniture within the Office Furniture & Displays (OF&D) division developed positively. Toward the end of the US fiscal year in September, orders from federal agencies rose noticeably. However, weather-related delays in international container shipments limited the delivery of certain products. As a result, some orders remained outstanding at the end of the quarter, increasing the order backlog. The Displays business continued to decline slightly. The Foodservices (FS) division showed initial progress with the turnaround following a weak first half of the year. Hubert’s managed accounts business showed a slightly positive development. In addition, the targeted approach to smaller, growing restaurant chains is increasingly contributing to sales.

The rise in energy prices resulting from geopolitical tensions in the Middle East increased pressure on freight costs, particularly in the European market. TAKKT countered this with disciplined pricing and took targeted action to improve its purchasing terms. The gross profit margin remained robust at the Group level and, after nine months, stood at 39.2 (39.0) percent, slightly above the prior-year level.

EBITDA reached EUR 14.5 (27.3) million after nine months. This figure included one-time expenses totaling EUR 7.3 (4.2) million, primarily related to workforce measures and the implementation of the new operating model. Adjusted for these expenses, the EBITDA margin was 3.2 (4.3) percent. “Our teams in the divisions are working consistently toward a leaner operating model. We are simplifying workflows, automating processes, and realigning tasks. As a result, we have reduced our cost base by around EUR nine million and offset a significant part of the negative impact on earnings caused by lower sales. In addition to these operational improvements, we are advancing our strategic focus on our core European business, I&P. The adjustments already implemented, such as the discontinuation of unprofitable activities in the bid contract business at FS, as well as Mydisplays and XXLhoreca, are part of this ongoing process, in which we are continuously evaluating further options to sharpen our portfolio,” says Weishaar. In addition to the operating earnings development, a non-cash impairment charge at FS weighed on EBIT. The revised mid-term plan for FS, updated as part of the budget process, resulted in an impairment charge of around EUR 19 million in the third quarter.

After the end of the reporting period, TAKKT was the target of a cyberattack that primarily affected I&P in Europe and FS in North America. Based on current assessments, the attack has been contained, and the secure recovery of the affected systems is underway. Most of the brands' webshops, as well as internal and external communication channels, remain unaffected and are being used to accept orders and proactively communicate with customers and suppliers. Key operational processes are being gradually resumed; however, order processing, deliveries, and invoicing remain limited. "Our teams are responding to this challenging situation with extraordinary dedication. Together with external specialists, we are working around the clock to limit the impact on our customers, suppliers, and employees and to securely resume the affected business processes. I would like to express my sincere thanks to everyone involved," says CEO Andreas Weishaar.

Overall, business performance in the first nine months was in line with expectations and the forecast communicated for 2026. However, the cyberattack will have a noticeable negative impact on sales, earnings, and cash flow in the fourth quarter. Just a few days after the attack, it is not yet possible to reliably estimate how severely the disruptions will affect the full year. As a result, there is now an increased risk that organic sales growth and the adjusted EBITDA margin will come in at the lower end of the existing guidance ranges of minus 7 to plus 3 percent and 2 to 5 percent, respectively. Depending on the course and pace of the ongoing recovery, both metrics could also fall below these ranges.

Free cash flow after nine months was EUR minus 12.7 million, compared with EUR minus 1.7 million in the same period last year, due to lower operating income. "We are continuing to work intensively to improve our cash generation in the fourth quarter. However, the cyberattack is complicating this and has increased the risk of negative free cash flow for the full year. The speed of our operational recovery and the further reduction of net working capital will now be decisive," says CFO Timo Krutoff. The Group expects to make further progress in the gradual resumption of the affected business processes in the coming days and weeks.

GENERAL CONDITIONS

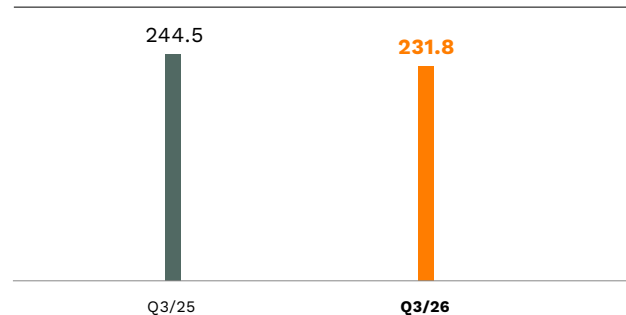
- › The economic environment in the first nine months of 2026 was marked by high uncertainty and volatility. Of particular significance was the conflict in the Middle East, which led to significantly higher energy prices and weighed on economic performance. Current estimates project GDP growth of 2.3 percent for the US and 1.1 percent for the Eurozone in the current year. Expectations for economic growth in Germany have recently improved and stand at 1.3 percent for the current year.
- › The Manufacturing Purchasing Managers' Indices (PMIs) for the Eurozone and Germany, which are particularly relevant for the European Industrial & Packaging division, improved over the course of the year and have been slightly above the 50-point expansion threshold since February. In September, the PMI stood at 52.9 points for the Eurozone and 53.9 points for Germany.
- › In North America, industry-specific conditions point to a cautiously positive environment. The Restaurant Performance Index (RPI) provides insight into the state of the US restaurant industry and is therefore a relevant indicator for the Foodservices division. Over the course of the first nine months, the RPI hovered around the 100-point mark.

SALES AND EARNINGS REVIEW THIRD QUARTER OF 2026

TAKKT

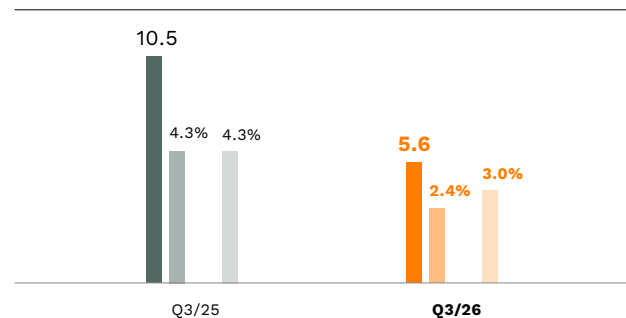
- › In a mixed market environment, the Group's sales declined by 5.2 percent to EUR 231.8 (244.5) million. Currency fluctuations had a positive impact on growth of 0.6 percentage points. The sale of XXLhoreca had a negative impact of 1.5 percentage points.
- › Organic growth was minus 4.3 percent. The Industrial & Packaging (I&P) division performed slightly better than the Group. At Office Furniture & Displays (OF&D), sales development was hampered by a temporary reduction in delivery capacity, while Foodservices (FS) showed progress in stabilizing sales in the third quarter.

Sales TAKKT Group in EUR million



- › The gross profit margin improved compared with the prior year, reaching 38.5 (37.9) percent.
- › Marketing expenses declined. Personnel costs were slightly above the prior-year level.
- › The impact on earnings from one-time effects amounted to EUR 1.3 (0.2) million, up from the previous year.
- › EBITDA reached EUR 5.6 (10.5) million. Adjusted for one-time expenses, the margin stood at 3.0 (4.3) percent.

EBITDA TAKKT Group in EUR million / margin in % / adjusted margin in %

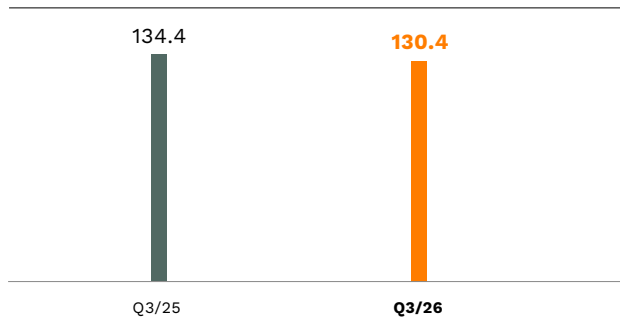


Industrial & Packaging

- › Sales were 3.0 percent lower than in the prior year; currency effects had a positive impact of 0.4 percentage points.
- › The organic growth rate was minus 3.4 percent, remaining at the same level as in the second quarter.

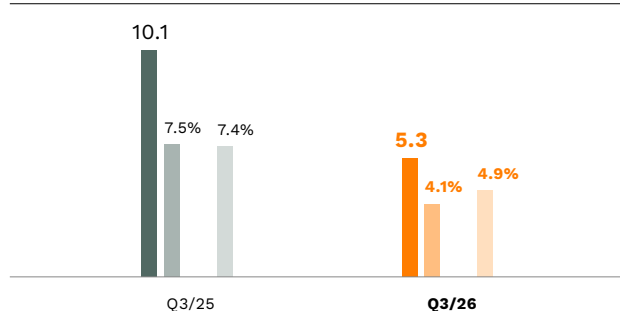
Sales Industrial & Packaging

in EUR million



- › Cost items adjusted for one-time expenses were at the prior-year level.
- › One-time effects had a negative impact of EUR 1.0 million, compared to a positive impact on earnings of EUR 0.2 million in the prior year.
- › EBITDA reached EUR 5.3 (10.1) million. The EBITDA margin, adjusted for one-time effects, was 4.9 (7.4) percent.

EBITDA Industrial & Packaging in EUR million / margin in % / adjusted margin in %

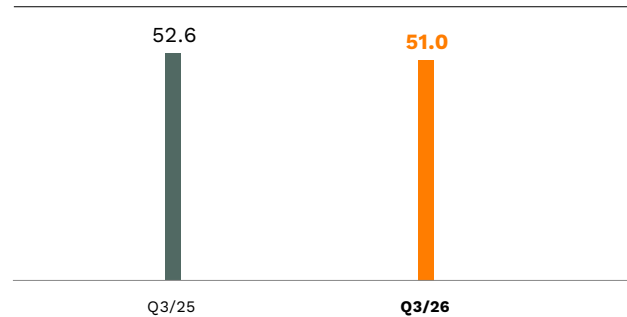


Office Furniture & Displays

- › Sales were 3.1 percent lower than the previous year. Currency effects had a positive impact of 1.5 percentage points on sales development.
- › Organic sales development was minus 4.6 percent. At Displays2go, the slightly negative trend from the first half of the year continued.
- › At NBF, weather-related delays in international container shipments limited the delivery of certain products.

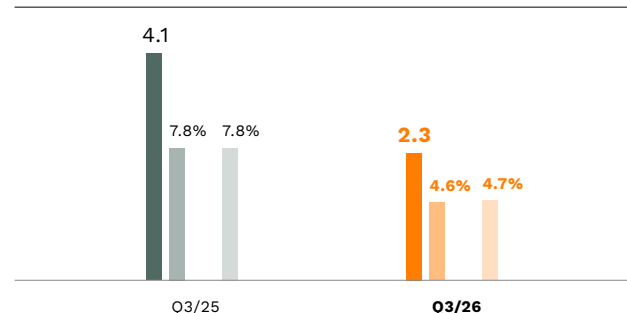
Sales Office Furniture & Displays

in EUR million



- › The gross profit margin increased slightly compared to the previous year, while costs remained essentially unchanged.
- › As in the previous year, one-time expenses did not play a significant role.
- › EBITDA reached EUR 2.3 (4.1) million. The adjusted EBITDA margin was 4.7 (7.8) percent.

EBITDA Office Furniture & Displays in EUR million / margin in % / adjusted margin in %

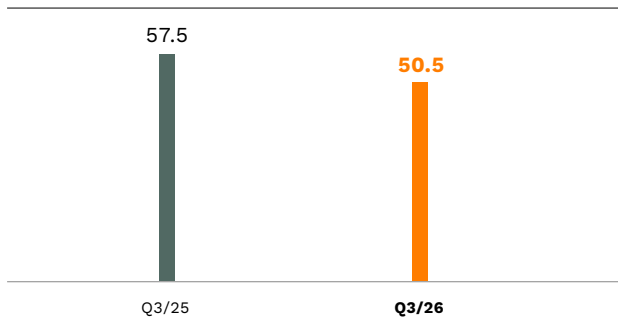


Foodservices

- › Sales declined by 12.2 percent. The sale of XXLhoreca reduced sales development by 6.3 percentage points. Currency effects had a positive impact of 0.4 percentage points.
- › The organic sales decline was minus 6.3 percent, slightly better than the first half of the year. Hubert's managed accounts business showed a slightly positive development.

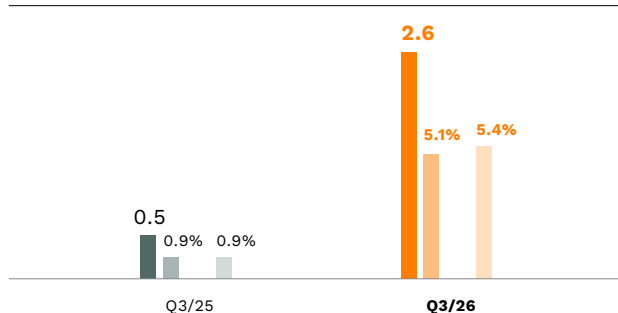
Sales Foodservices

in EUR million



- › The gross profit margin was almost 3 percentage points higher than the previous year. In addition, significant cost savings offset the impact of lower sales on earnings.
- › EBITDA came in at EUR 2.6 (0.5) million, noticeably higher than the previous year. The adjusted EBITDA margin was 5.4 (0.9) percent.

EBITDA Foodservices in EUR million / margin in % / adjusted margin in %



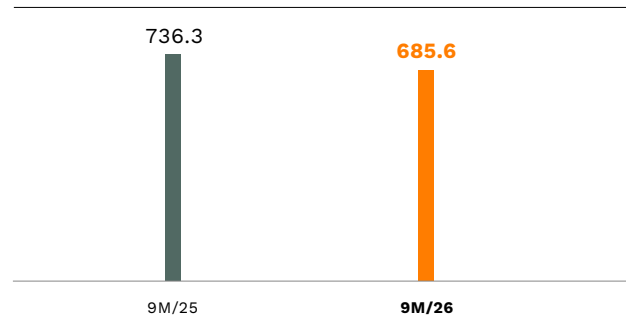
FIRST NINE MONTHS 2026

TAKKT

- › Sales declined by 6.9 percent to EUR 685.6 (736.3) million. Currency effects reduced the growth rate by 1.4 percentage points, and the sale of XXLhoreca by 0.4 percentage points.
- › Organic sales growth was minus 5.1 percent. The discontinuation of the bid contract business in the FS division had a negative impact on the organic growth rate of just over one percentage point.

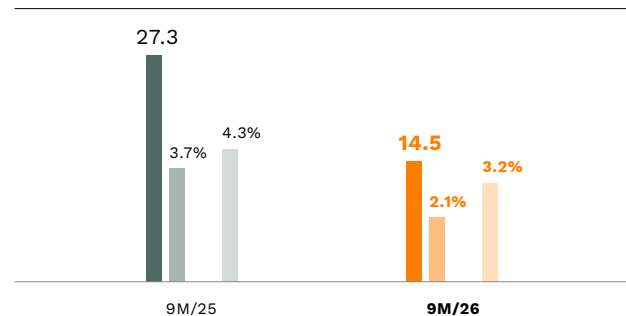
Sales TAKKT Group

in EUR million



- › The Group's gross profit margin reached 39.2 (39.0) percent.
- › Due to consistent cost management, costs were reduced by around EUR 9 million.
- › One-time expenses totaled EUR 7.3 (4.2) million.
- › The Group generated EBITDA of EUR 14.5 (27.3) million. The adjusted EBITDA margin was 3.2 (4.3) percent.

EBITDA TAKKT Group in EUR million / margin in % / adjusted margin in %



- › Depreciation, amortization, and impairment charges came in at EUR 38.2 (22.9) million. The revised mid-term plan, updated as part of the budget process in the third quarter, resulted in an impairment charge at FS of around EUR 19 million.

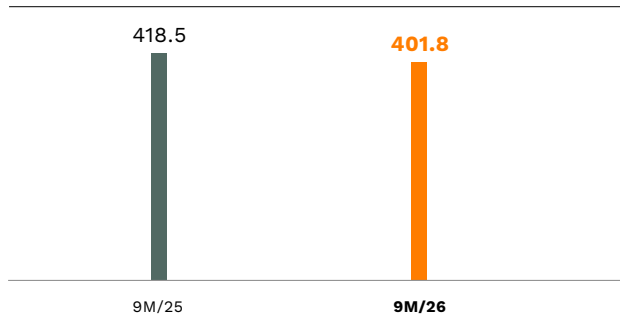
- › EBIT was EUR minus 23.7 (plus 4.4) million.
- › The financial result, at EUR minus 6.5 (minus 7.2) million, was slightly higher than in the prior year.
- › Earnings before taxes amounted to EUR minus 30.2 (minus 2.8) million. Due to the negative pre-tax result, TAKKT recognized tax income of EUR 1.9 (2.6) million.
- › Net income for the period was EUR minus 28.3 (minus 0.2) million. With an average of 64.1 (64.0) million shares outstanding, this corresponds to earnings per share of EUR minus 0.44 (0.00).

Industrial & Packaging

- › Sales came in 4.0 percent below the prior year, with currency effects having a positive impact of 0.2 percentage points.
- › Organic growth came in at minus 4.2 percent.

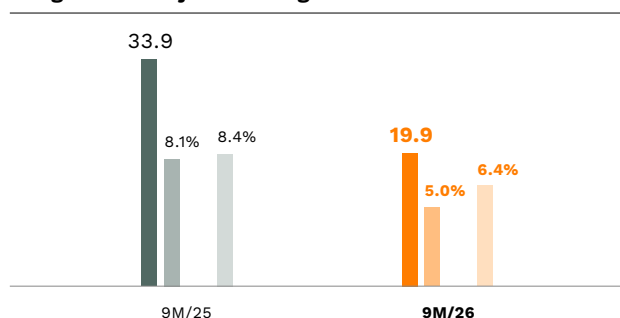
Sales Industrial & Packaging

in EUR million



- › The gross profit margin was impacted by higher freight costs and came in around half a percentage point below the prior year.
- › Adjusted for one-time expenses of EUR 5.8 (1.3) million, costs remained roughly at the same level as the previous year.
- › EBITDA was EUR 19.9 (33.9) million. Adjusted for one-time costs, the EBITDA margin was 6.4 (8.4) percent.

EBITDA Industrial & Packaging in EUR million / margin in % / adjusted margin in %

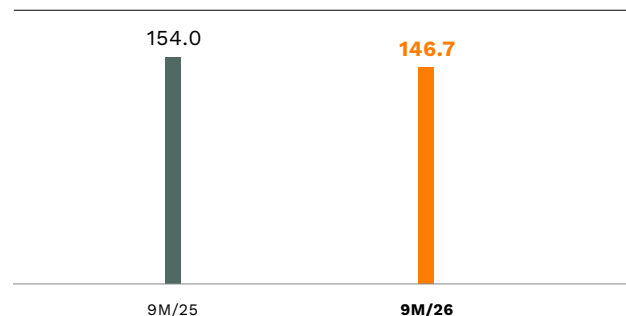


Office Furniture & Displays

- › Sales declined by 4.8 percent. Currency effects contributed significantly to the decline, accounting for 3.8 percentage points.
- › Organic sales development was minus 1.0 percent. NBF's office furniture business posted a slight increase in sales, while Displays2go recorded a slight decline.

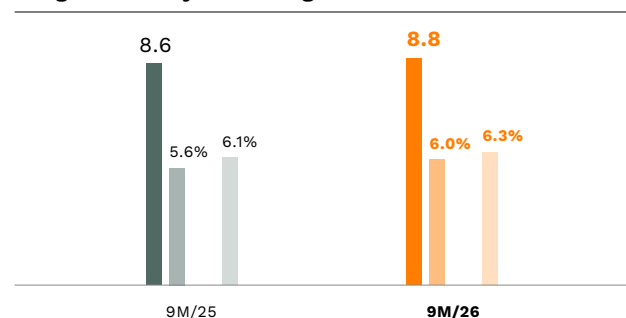
Sales Office Furniture & Displays

in EUR million



- › Gross profit margin increased by more than one percentage point.
- › Lower marketing and other costs offset higher personnel expenses.
- › One-time costs amounted to EUR 0.4 (0.8) million.
- › EBITDA was EUR 8.8 (8.6) million, and the adjusted EBITDA margin was 6.3 (6.1) percent.

EBITDA Office Furniture & Displays in EUR million / margin in % / adjusted margin in %

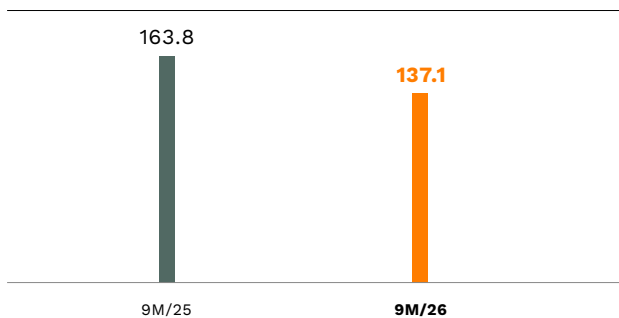


Foodservices

- › Sales decreased by 16.3 percent compared to the previous year. Negative impact factors included currency effects of 3.0 percentage points and the sale of XXLhoreca, which accounted for 2.1 percentage points.
- › Organic sales declined by 11.2 percent.

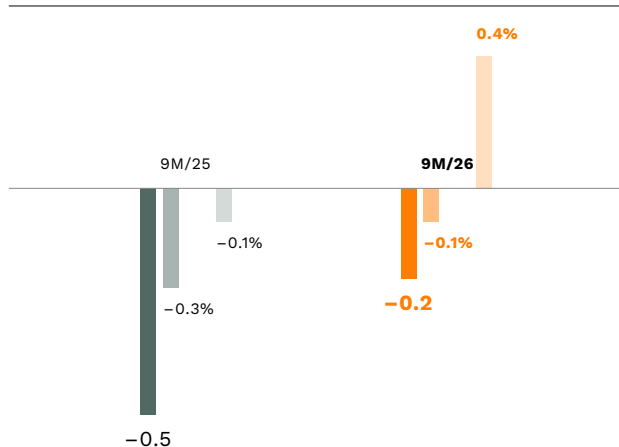
Sales Foodservices

in EUR million



- › Gross profit margin decreased by just under half a percentage point.
- › Noticeable cost savings in personnel, marketing, and other expenses.
- › One-time expenses totaled EUR 0.7 (0.2) million.
- › EBITDA was slightly negative at EUR minus 0.2 (minus 0.5) million; the adjusted EBITDA margin came in at plus 0.4 (minus 0.1) percent.

EBITDA Foodservices in EUR million / margin in % / adjusted margin in %

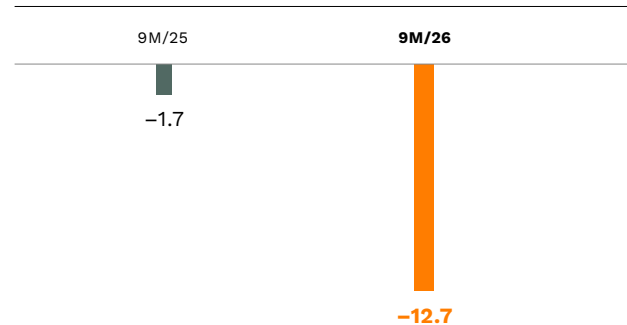


FINANCIAL AND ASSETS POSITION

- › Cash flow before changes in net working capital declined significantly due to the negative earnings development and amounted to EUR 5.5 (18.6) million.
- › In the first nine months, cash outflow from changes in net working capital was EUR 4.2 (5.4) million.
- › Cash flow from operating activities declined accordingly to EUR 1.3 (13.2) million.
- › At EUR 3.9 (6.3) million, operating investments were lower than in the prior year.
- › Cash outflow for lease liability repayment was impacted by a non-recurring effect and increased to EUR 12.3 (10.5) million.
- › Free cash flow amounted to EUR minus 12.7 (minus 1.7) million.

Free cash flow

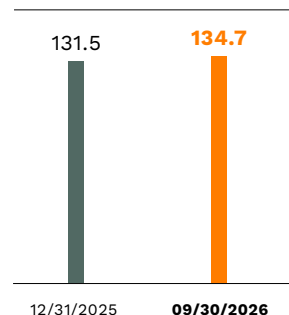
in EUR million



- › Net financial liability remained largely unchanged, increasing only slightly to EUR 134.7 (December 31, 2025: 131.5) million.
- › Total assets declined slightly during the reporting period, while the balance sheet structure remained largely unchanged. The equity ratio stood at 48.1 percent at the end of September (December 31, 2025: 50.6 percent).

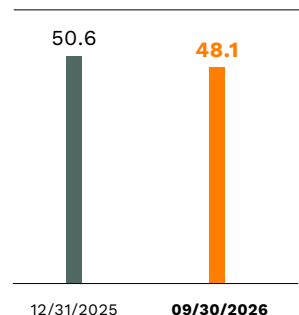
Net financial liabilities

in EUR million



Equity ratio

in percent



RISKS AND OPPORTUNITIES

TAKKT's risks and opportunities are outlined in detail in the 2025 Annual Report, beginning on page 69. They did not change significantly in the reporting period. However, the cyberattack that occurred after the end of the reporting period has resulted in a significant operational risk, particularly affecting the business activities of Industrial & Packaging in Europe and Foodservices in North America. This creates risks for business operations as well as for sales, earnings, and cash flow. The extent of the impact depends primarily on the duration of the operational restrictions, the speed of a secure recovery, and potential catch-up effects. TAKKT has initiated extensive measures for containment and secure recovery and is being supported in this effort by external cybersecurity and IT forensics specialists. Based on the information currently available, the Management Board does not believe that there are any risks at present or in the forecast period that may be a risk to the Group as a going concern.

In addition to the current risks arising from the cyberattack, the development of the economy remains a significant risk factor for the TAKKT Group. Inflation has risen recently due to higher energy prices resulting from the conflicts in the Middle East. In addition, factors such as central banks' interest rate policies and trade policy play a role.

As before, more aggressive competitive behavior by new or established providers poses a significant risk of losing market share, generating a lower gross profit margin, or facing rising marketing costs. TAKKT addresses this risk through regular market and price monitoring, price optimization using AI-based models, continuous improvement of the customer and shopping experience, a focus on the needs of service- and consulting-oriented business customers, and the offering of sustainable products.

As part of the strategy, the TAKKT companies are working to implement various initiatives and projects that, on the one hand, have as a goal to improve sales growth and efficiency and should thus have a positive impact on earnings. On the other hand, however, these initiatives also entail significant risks, such as project delays that could result in goals or sub-goals being achieved later than planned or in unsatisfactory results. To mitigate these risks, they are planned and managed centrally.

As outlined in the 2025 Annual Report, opportunities for TAKKT arise from an unexpected economic upturn, such as one resulting from an easing of trade disputes or geopolitical conflicts, as well as from the positive impact of strategic initiatives with the goal of improving growth and efficiency, which are expected to have a positive effect on earnings. In addition, the Group should continue to benefit from further value-enhancing acquisitions in the future. Another opportunity arises from the improvement of processes and systems through artificial intelligence. A more detailed description of the opportunities and risks relevant to TAKKT can be found in the 2025 Annual Report starting on page 81.

FORECAST

- › Business performance in the first nine months was in line with previous expectations and the forecast communicated for 2026. For the fourth quarter, TAKKT continues to anticipate a challenging market environment and a cautious investment behavior among many customers. Economic conditions remain shaped by geopolitical tensions, increased freight costs, and uncertainties regarding future economic developments.
- › After the end of the reporting period, TAKKT was the target of a cyberattack that particularly impacted the business activities of I&P in Europe and FS in North America. The cyberattack will have a noticeable negative impact on sales, earnings, and cash flow in the fourth quarter. Just a few days after the attack, it is not yet possible to reliably estimate the extent to which these disruptions will affect the full year.
- › As a result, there is now an increased risk that organic sales growth and the adjusted EBITDA margin will come in at the lower end of the existing guidance ranges of minus 7 to plus 3 percent and 2 to 5 percent, respectively. Depending on the course and pace of the ongoing recovery, both metrics could also fall below these ranges.
- › The Group continues to work on improving cash generation in the fourth quarter. However, the cyberattack is complicating this effort and has increased the risk of negative free cash flow for the full year. The speed of operational recovery and the continued reduction of net working capital will be particularly crucial.

Consolidated statement of income in EUR million

	7/1/2026 – 9/30/2026	7/1/2025 – 9/30/2025	1/1/2026 – 9/30/2026	1/1/2025 – 9/30/2025
Sales	231.8	244.5	685.6	736.3
Changes in inventories of finished goods and work in progress	0.2	0.1	0.4	0.4
Own work capitalized	0.4	0.3	0.9	0.4
Gross performance	232.4	244.9	686.9	737.1
Cost of sales	– 143.2	– 152.2	– 418.3	– 450.0
Gross profit	89.2	92.7	268.6	287.1
Other operating income	3.2	1.5	7.7	3.1
Personnel expenses	– 47.0	– 44.8	– 143.1	– 142.0
Other operating expenses	– 39.8	– 38.9	– 118.7	– 120.9
EBITDA	5.6	10.5	14.5	27.3
Depreciation, amortization and impairment of property, plant and equipment and other intangible assets	– 17.2	– 7.9	– 30.5	– 22.9
Impairment of goodwill	– 7.7	0.0	– 7.7	0.0
EBIT	– 19.3	2.6	– 23.7	4.4
Interest and similar expenses	– 2.2	– 3.2	– 6.5	– 7.2
Interest and similar income	0.0	0.1	0.1	0.2
Other finance result	– 0.2	0.6	– 0.1	– 0.2
Financial result	– 2.4	– 2.5	– 6.5	– 7.2
Profit before tax	– 21.7	0.1	– 30.2	– 2.8
Income tax	3.6	1.1	1.9	2.6
Profit	– 18.1	1.2	– 28.3	– 0.2
attributable to owners of TAKKT AG	– 18.1	1.2	– 28.3	– 0.2
attributable to non-controlling interests	0.0	0.0	0.0	0.0
Weighted average number of issued shares in million	64.1	64.0	64.1	64.0
Basic earnings per share (in EUR)	– 0.28	0.02	– 0.44	0.00
Diluted earnings per share (in EUR)	– 0.28	0.02	– 0.44	0.00

Consolidated statement of financial position in EUR million

Assets	9/30/2026	12/31/2025
Property, plant and equipment	84.9	96.8
Goodwill	359.4	365.7
Other intangible assets	12.9	25.8
Other financial assets	4.1	4.4
Deferred tax	9.9	7.4
Non-current assets	471.2	500.1
Inventories	98.6	92.0
Trade receivables	103.6	86.6
Other financial assets	14.2	12.9
Other receivables and assets	9.3	7.7
Income tax receivables	2.3	2.6
Cash and cash equivalents	15.6	14.5
Current assets	243.6	216.3
Total assets	714.8	716.4
Equity and liabilities	9/30/2026	12/31/2025
Share capital	65.6	65.6
Treasury shares	– 18.6	– 19.1
Retained earnings	274.0	301.3
Other components of equity	22.8	14.5
Total equity	343.8	362.3
Financial liabilities	92.8	97.3
Pension provisions and similar obligations	42.8	48.9
Other provisions	3.2	4.0
Deferred tax	19.0	20.5
Non-current liabilities	157.8	170.7
Financial liabilities	57.5	48.7
Trade payables and similar liabilities	103.0	87.3
Other financial liabilities	13.2	12.6
Other liabilities	20.2	19.1
Provisions	17.1	12.0
Income tax payables	2.2	3.7
Current liabilities	213.2	183.4
Total equity and liabilities	714.8	716.4

Consolidated statement of cash flows in EUR million

	1/1/2026 – 9/30/2026	1/1/2025 – 9/30/2025
Profit	– 28.3	– 0.2
Depreciation, amortization and impairment of non-current assets	38.2	22.9
Deferred tax income	– 5.5	– 5.1
Other non-cash expenses and income	1.5	1.7
Result from disposal of Non-current assets	– 0.4	– 0.7
Change in Inventories	– 5.2	– 1.8
Change in Trade receivables	– 17.7	1.5
Change in Trade payables and similar liabilities	15.8	– 0.6
Change in Provisions	5.0	– 0.5
Change in other assets / liabilities	– 2.1	– 4.0
Cash flow from operating activities	1.3	13.2
Proceeds from disposal of Property, plant and equipment and intangible assets	2.2	1.9
Capital expenditure on Property, plant and equipment and intangible assets	– 3.9	– 6.3
Cash outflows for the disposal of consolidated companies	– 0.4	0.0
Cash flow from investing activities	– 2.1	– 4.4
Proceeds from Financial liabilities	54.3	67.5
Repayments of Financial liabilities	– 40.1	– 25.8
Repayments of Lease liabilities	– 12.3	– 10.5
Dividend payments to owners of TAKKT AG	0.0	– 38.4
Proceeds from owners of TAKKT AG (Employee shares)	0.1	0.1
Cash flow from financing activities	2.0	– 7.1
Cash and cash equivalents at 01/01/	14.5	8.1
Increase / decrease in Cash and cash equivalents	1.2	1.7
Non-cash increase / decrease in Cash and cash equivalents	– 0.1	0.0
Cash and cash equivalents at 09/30/	15.6	9.8

ADDITIONAL INFORMATION

Address and contact

TAKKT AG
Presselstraße 12
70191 Stuttgart
Germany

Investor Relations
phone +49 711 3465-8223
fax +49 711 3465-8104
investor@takkt.de
www.takkt.de