



# Half-year financial report

of TAKKT Group 2023

## Key figures TAKKT Group and divisions

	Q2/22	Q2/23	Change in %	H1/22	H1/23	Change in %
<b>TAKKT</b>						
Sales in EUR million	328.6	319.4	-2.8 (-1.8*)	657.0	641.2	-2.4 (-2.5*)
Gross margin in percent	40.2	39.3		39.9	39.7	
EBITDA in EUR million	34.6	26.8	- 22.5	67.3	57.0	- 15.2
EBITDA margin in percent	10.5	8.4		10.2	8.9	
EBIT in EUR million	13.3	17.6	32.2	35.7	38.5	7.9
Profit before tax in EUR million	12.9	15.6	20.9	34.2	34.2	0.2
Profit in EUR million	10.0	12.1	21.0	26.4	26.4	0.3
Earnings per share in EUR	0.15	0.19	26.7	0.40	0.41	0.3
TAKKT cash flow in EUR million	30.0	20.1	- 33.0	58.9	45.0	- 23.6
Free TAKKT cash flow in EUR million	- 11.5	13.6		- 1.3	31.4	
<b>Industrial &amp; Packaging</b>						
Sales in EUR million	178.5	170.3	-4.6 (-4.3*)	368.2	350.5	-4.8 (-4.3*)
EBITDA in EUR million	28.2	21.2	- 24.9	55.3	48.1	- 12.9
EBITDA margin in percent	15.8	12.4		15.0	13.7	
<b>Office Furniture &amp; Displays</b>						
Sales in EUR million	81.4	71.5	-12.2 (10.3*)	155.7	144.7	-7.1 (-8.1*)
EBITDA in EUR million	7.9	6.0	- 24.8	14.3	11.4	- 20.3
EBITDA margin in percent	9.7	8.3		9.2	7.9	
<b>FoodService</b>						
Sales in EUR million	68.8	77.5	12.7 (14.9*)	133.1	146.0	9.7 (8.9*)
EBITDA in EUR million	3.6	3.9	7.1	7.9	6.5	- 17.9
EBITDA margin in percent	5.3	5.0		5.9	4.4	

\* organic, i.e. adjusted for currency effects

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## **TAKKT RECORDS STRONG CASH FLOW IN THE FIRST HALF OF THE YEAR DESPITE CHALLENGING ECONOMIC CONDITIONS**

- › Significant free cash flow increase to EUR 31.4 million
- › Organic sales slightly down year-on-year at minus 2.5 percent, as expected
- › EBITDA at EUR 57.0 million
- › EBITDA expectation narrowed to EUR 120 to 130 million

The economic environment in Europe and North America was challenging in the first half of the year. As expected, customer demand remained subdued in the second quarter due to continued weak economic momentum. Organic growth in the second quarter was minus 1.8 percent and was burdened by the phase-out of the Certeo business by around one percentage point. In the first half of the year, TAKKT generated sales of EUR 641.2 (657.0) million, with organic growth of minus 2.5 percent. “We planned a cautious first half-year and were correct in this forecast. Despite the difficult environment, we see positive developments, to which our growth initiatives also contribute. In the FoodService Division, we are growing particularly strongly due to our new positioning. In Germany, we see good sales contributions from cross-selling, holding our own in a weak environment,” says CEO Maria Zesch.

At 39.7 (39.9) percent, the gross profit margin in the first half of the year was close to the target of 40 percent. Thanks to positive effects from further price adjustments and lower transport costs, TAKKT was able to almost completely offset the negative structural effect and the weaker development of the gross profit margin in the FoodService business. EBITDA came to EUR 57.0 (67.3) million in the first half of the year, the EBITDA margin was 8.9 (10.2) percent. In view of the subdued sales development, TAKKT was cautious with regard to expenses and new hires. Accordingly, marketing costs were lower than in the previous year, while costs were increased by the further implementation of the transformation and inflation-related effects. One-time expenses were just under EUR 3 million and were attributable to the phase-out of Certeo’s activities and the FoodService integration. In the previous year, one-time expenses were at a very similar level. Despite the difficult conditions, TAKKT generated strong free TAKKT cash flow in the first half of the year. “Our consistent cash management is paying off. We were also able to achieve improvements in the management of net working capital in the second quarter and, in particular, noticeably reduce our inventories. As a result, we were able to increase free TAKKT cash flow for the first six months of the year to EUR 31.4 (minus 1.3) million,” says CFO Lars Bolscho.

TAKKT made further progress in implementing its strategy with the three pillars of Growth, OneTAKKT and Caring. The focus in the first half of the year was on the integration of the FoodService division, where the customer-related functions of Hubert and Central were bundled into one organization, thus achieving positive cross-selling effects, among other things. The consolidation of warehouse locations will lead to additional synergies in the FoodService division in the medium term. As part of the brand harmonization, TAKKT will relaunch the kaiserkraft brand in the Industrial & Packaging division with a new branding at the beginning of August and offer customers a wide range of warehouse and business equipment as well as packaging products. In July, TAKKT acquired a minority stake in Nuwo. The start-up uses a leasing model to help customers equip attractive workplaces, especially in the home office and is thus a good example for shaping new worlds of work.

The economic environment continues to be characterized by great uncertainty. “We have a clear strategy with Growth, OneTAKKT and Caring, which we are continuing to pursue. We are well on track with our growth initiatives. Our big advantage is our broad positioning along different customer segments and regions,” says CEO Maria Zesch. In the current environment, TAKKT intends to take advantage of growth opportunities while maintaining disciplined cost management. For the second half of the year, the Group expects demand to pick up and organic growth to improve slightly compared to the weak previous year.

## To the shareholders

TAKKT will continue to give high priority to profitability in the second half of the year. “With the exception of our growth initiatives, we are very restrictive in our spending. And we continue to work on improving our gross profit margin and cash management. For the second half of the year, we expect an increase in earnings and profitability compared to the weak previous year based on the assumed slight sales growth,” says CFO Lars Bolscho. For 2023 as a whole, TAKKT expects a stable to slightly negative organic sales development. EBITDA is expected to be in the range of EUR 120 to 130 million (previously EUR 120 to 140 million) and free TAKKT cash flow is expected to increase significantly.

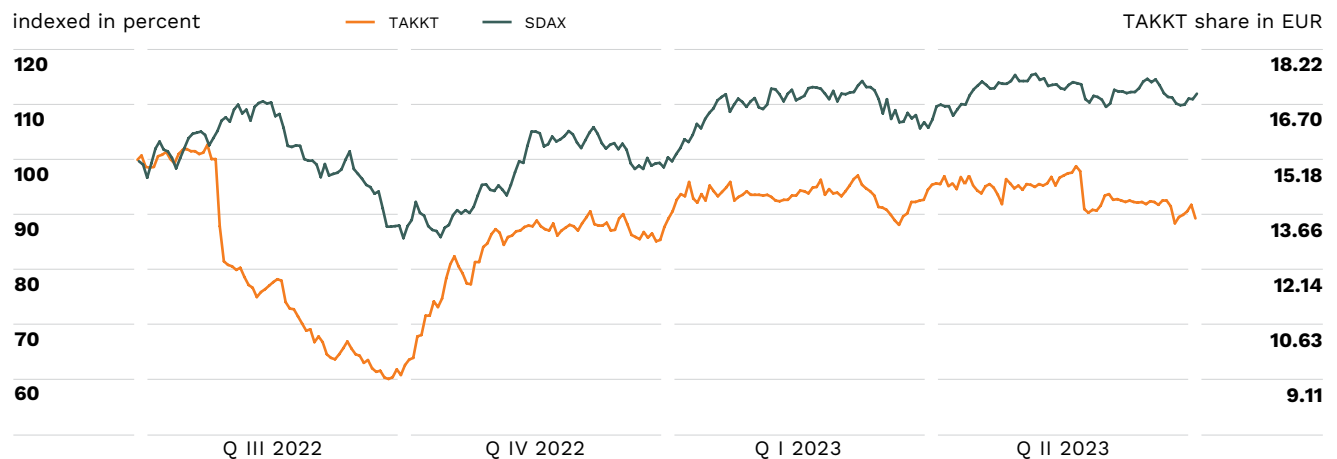
## TAKKT SHARE AND INVESTOR RELATIONS

The German DAX and SDAX indices performed positively overall in the first half of the year. At the beginning of the year, both continued the recovery they had begun in the second half of 2022. With the turbulence in the banking sector in mid-March, uncertainty on the international capital markets temporarily increased, which also led to price losses for the DAX and SDAX. Supported by falling inflation rates in the USA and the eurozone as well as the agreement reached in the US debt dispute, the stock indices then developed very positively again in the further course of the year, in some cases reaching new all-time highs. By the middle of the year, the DAX had gained 16.0 percent and the SDAX 12.4 percent. The price of the TAKKT share also developed positively in the first half of the year. Shortly before the Shareholders' Meeting, the share reached its high for the year of EUR 15.00. The closing price on June 30 of EUR 13.92 was slightly higher than the 2022 year-end price of EUR 13.54. Taking into account the dividend, TAKKT shareholders achieved a return of 10.2 percent in the first half of 2023.

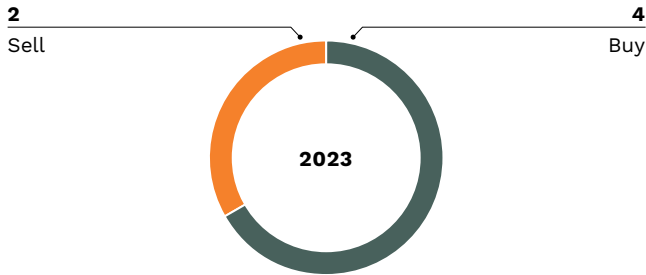
In the first half of 2023, TAKKT participated in several capital market conferences. These included the conferences of ODDO BHF as well as Kepler Cheuvreux and UniCredit in January. In February, TAKKT was represented at the Hamburg Investor Day and in May at the Spring Conference in Frankfurt. In June, TAKKT took part virtually in Erste Bank's Consumer Conference. The company also held talks with investors at a virtual roadshow in April. At the end of March, the Management Board presented the business figures for the past year at the virtual analysts' conference, reported on the progress made in implementing the strategy and explained the outlook for 2023.

At present, current assessments of the TAKKT share are available from six analysts. As of July 14, 2023, four analysts recommended buying the TAKKT share, two recommendations were to sell. The average target price was EUR 15.

### Performance of the TAKKT share (52-week comparison, SDAX as benchmark)



**Recommendations of the analysts as of July 14, 2023**



Institution	Analyst	Recommendation	Target Price
AlsterResearch	Thomas Wissler	Buy	17.00
Hauck Aufhäuser Lampe	Christian Salis	Sell	12.00
Kepler Cheuvreux	Craig Abbott	Buy	15.00
LBBW	Thomas Hofmann	Sell	13.00
Metzler	Tom Diedrich	Buy	15.80
M.M. Warburg	Thilo Kleibauer	Buy	17.00

As part of the share buyback program launched in October 2022, TAKKT had only utilized around one third of the planned volume of EUR 25 million by the end of June 2023. In view of this and the positive experience gained, the Management Board has extended the program until the end of 2024. The total volume remains unchanged. By July 14, 2023, TAKKT had bought back 627 thousand shares for a total of around EUR 8.1 million. This leaves around EUR 16.9 million available for further purchases under the program.

The Shareholders' Meeting of TAKKT AG was held in virtual form on May 24, 2023. Participants were able to follow the event live on the Internet via audio and video recording and exercise their rights using a shareholder portal. In her remarks, CEO Maria Zesch explained the transformation of the worlds of work driven by megatrends such as talent scarcity and sustainability. Together with its customers, TAKKT wants to shape the future worlds of work and increasingly evolve from a product supplier to a problem solver. The aim is to increase the company's own added value in this way.

During the general debate, the Management Board answered all the shareholders' questions. In the vote on the agenda items, all items were approved by a large majority. Shareholders thus approved the payment of a special dividend of EUR 0.40 per share in addition to the basic dividend of EUR 0.60. The detailed voting results for the Shareholders' Meeting 2023 can be viewed on the TAKKT AG website in the Investor Relations section.

# Interim management report of the TAKKT Group

## BUSINESS ACTIVITIES

### Organization and business areas

The TAKKT Group is a B2B omnichannel distributor for business equipment. Sales are carried out mainly via e-commerce, and customers are also addressed through print marketing and key account managers. The divisions and brands operate in attractive markets and focus primarily on selling to corporate customers in various industries and regions, with the goods involved typically being durable and less price-sensitive equipment as well as special items that are needed on a regular basis. The product ranges that are offered mostly encompass durables that companies use for their business activities. The TAKKT companies supply products such as pallet lifting trucks to German automobile suppliers, computer cabinets to Swiss mechanical engineering companies, custom-printed advertising banners for trade shows, shipping cartons to European industrial companies and food service equipment to commercial kitchens in the US.

The Group addresses the market with the following three divisions: Industrial & Packaging, Office Furniture & Displays and FoodService. The aim of the organizational alignment along product categories and worlds of work is to fully realize the sales potential. The work of the divisions will focus on market and customer-related functions such as sales, marketing, e-commerce and category management. These tasks are being increasingly coordinated and consolidated within the divisions across the individual sales brands. This enables better use of internal resources and skills, such as through the expansion of cross-selling and in the ongoing improvement and new development of future-oriented products and services for the respective world of work.

TAKKT is currently integrating success-critical supporting functions even more closely and bundling them at Group level. The focus will be on Logistics, Technology & Data, Finance and HR. Integrating these functions centrally offers greater synergies, and the larger areas of responsibility make it easier to recruit experts and develop core areas of expertise within the Group. Detailed information on the organizational alignment can be found in the 2022 annual report beginning on page 30.

### Corporate goals and strategy

The orientation is associated with ambitious strategic goals that TAKKT is aiming to achieve by 2025. As part of a comprehensive approach, these goals include financial aspects such as a significant increase in sales, earnings and free cash flow as well as moves to address the concerns of key stakeholders by improving customer satisfaction and employee motivation and conserving natural resources. The strategy is based on the three pillars Growth, OneTAKKT and Caring. The table below gives an overview of TAKKT's strategic goals.

#### Strategic goals for 2025

Growth	› Sales of EUR two billion
OneTAKKT	› EBITDA of EUR 240 million › TAKKT free cash flow of EUR 150 million
Caring	› Customer NPS of 60 › Employee NPS of 50 › Share of women in executive positions of 45 percent › Share of "enkelfähig" products of 40 percent › Reduction of CO <sub>2</sub> e emissions (Scope 1 and Scope 2) by 20 percent

#### Growth

TAKKT is aiming to use its strategic orientation and clear customer focus to increase its business volume to EUR 2 billion by 2025. A slightly larger portion of the additional sales are expected to come from organic growth and a somewhat smaller share from value-creating acquisitions. The aim is to increase the organic growth rate to an average of ten percent per year. In addition to increasing e-commerce, expanding cross-selling and an improved and intelligent pricing strategy, the Group believes that sustainable products and business models offer growth potential.

#### OneTAKKT

One key component of the new strategic orientation is a more compact and integrated corporate structure. TAKKT expects the new structure to bolster growth as well as improve profitability through scaling effects and more efficient use of resources. Starting from an EBITDA margin of around ten percent last year, the Group aims to increase its profitability by two percentage points and lift its EBITDA to EUR 240 million by 2025. Two main effects will contribute to this. First of all, organic growth and better infrastructure utilization should reduce the cost ratios for marketing,



HR and other expenses. Second, TAKKT expects to see considerable scaling effects and efficiency gains from the stronger integration of Group functions, as well as from moves to expand cooperation between the various brands within a division.

### Caring

The new strategy is not limited to improving the company's commercial success but instead pursues a comprehensive approach. TAKKT is convinced that addressing the concerns of all important stakeholder groups is the prerequisite for sustainable commercial success. This is why the Group has set itself ambitious goals for 2025 relating to customer satisfaction, employee engagement, and the environment and climate. By 2025, TAKKT wants to contribute to resource-efficient management and increase the share of products that will add value for future generations to 40 percent. Moreover, TAKKT is committed to combating climate change. By 2025, direct and indirect CO<sub>2</sub>e equivalent (CO<sub>2</sub>e) emissions that result, for example, from the use of electricity, heat and steam (Scope 1 and Scope 2 according to the GHG Protocol) will be reduced by 20 percent compared to the base year 2021.

More detailed information on the corporate goals and strategy can be found in the 2022 annual report beginning on page 36.

### Management system

The strategic alignment with the three pillars of Growth, OneTAKKT and Caring is also reflected in TAKKT's management system. It comprises financial and other operational management indicators. The indicators are divided into different perspectives (growth, costs and earnings, cash, customer and employee perspectives, and sustainability). The Group's three divisions are managed based on the same key figures.

Organic sales development and organic e-commerce performance serve as benchmarks for the Group's growth. The key figures of gross profit margin and EBITDA are analyzed in terms of costs and earnings. The cash perspective includes the key figures TAKKT cash flow and free TAKKT cash flow as well as the capital expenditure ratio. The customer and employee perspectives are measured using the cNPs, eNPS and the share of women in executive positions. With regard to progress in the area of sustainability, TAKKT uses the

indicators for share of sales attributable to sustainable products classified as "enkelfähig" and for reduction of CO<sub>2</sub>e emissions. Further information on the management system can be found in the 2022 annual report starting on page 41.

## BUSINESS SITUATION IN THE FIRST HALF-YEAR

### General conditions

As expected, the economic environment in the first half of 2023 was challenging. The economy in Germany and the eurozone recently contracted slightly or stagnated, while growth in the USA also declined. The biggest influencing factors were persistently high inflation and the restrictive monetary policy of the central banks. Key economic data such as Purchasing Managers' Indices, trend indicators and export volumes developed negatively in the first half of the year.

TAKKT uses various indicators, which are described in detail in the Annual Report 2022 starting on page 48, to assess industry-specific framework conditions. The Purchasing Managers' Indices, which are of particular relevance for the European Industrial & Packaging division, continued to decline over the course of the first half of the year and were consistently below the expansion threshold of 50 points. In June, the PMI for the manufacturing sector stood at 43.4 points in the eurozone and at 40.6 points in Germany. Worse indicator values had only been seen in the early months of the coronavirus pandemic and during the 2008 financial crisis.

In view of the environment of US-based NBF, the BIFMA evaluation on order intake of furniture manufacturers is an industry indicator. Reported order intake has been consistently negative so far this year. The Restaurant Performance Index (RPI) provides information on the state of the US food service industry and is therefore a relevant indicator for the FoodService division. The RPI declined in the course of the first half of the year and, at 99.6 in May, was below the expansion threshold of 100 for the first time since January 2021.

### Business development

In the first half of the year, TAKKT's business development was shaped by the challenging underlying conditions. The organic growth rate was negative but improved slightly in the second quarter compared to the beginning of the year.

In April, TAKKT decided not to continue the Certeo sales brand. Certeo was part of the Industrial & Packaging division, generated sales of around EUR 20 million in 2022 and was not profitable. In the course of the second quarter, large parts of the existing inventories were sold off at a discount and the Certeo webshop was subsequently discontinued.

In the Industrial & Packaging division, business declined organically by 4.2 percent in the first quarter. In the second quarter, the decline was similarly high, but partly due to the phase-out of the Certeo sales brand. Adjusted for this effect, demand improved slightly over the course of the first half of the year. This was mainly due to a good performance in the home market of Germany, with positive growth rates in the second quarter.

In the reporting period, business in the Office Furniture & Displays division was impacted by the weak market environment for display products and office furniture. Compared to the strong previous year, organic sales declined by 5.8 percent in the first quarter and by 10.3 percent in the second quarter. While the display business was still able to grow in the first quarter, it cooled off significantly in the second quarter. The office furniture business was down in both quarters.

In the FoodService division, customer-related functions were integrated in the first half of the year in order to realize synergies in the future. The integration of the division also included the merging of warehouse locations, which will lead to greater cost efficiency in the medium term. The stronger cooperation between the two brands Hubert and Central will enable customers to choose from a broader range of products. Sales from cross-selling were significantly above plan in the first half of the year.

In terms of sales growth, the division benefited from strong project business in the first half of the year. Following slight organic growth of 2.5 percent in the

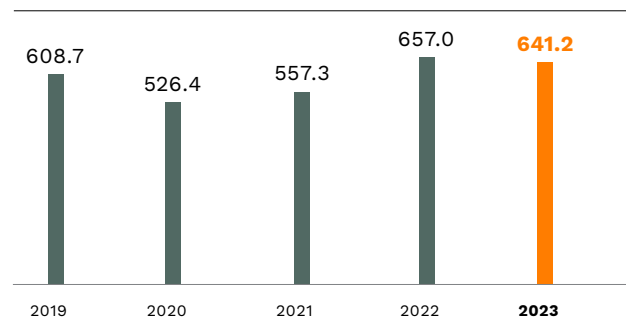
first quarter, business picked up significantly in the following months, growing organically by 14.9 percent in the second quarter. The accelerated momentum was due to a strong improvement at Central after a slightly negative first quarter. Hubert recorded strong growth in both quarters.

In the challenging environment, TAKKT's e-commerce business also declined. The e-commerce share was 57.1 (58.8) percent. 42.9 (41.2) percent of incoming orders were attributable to traditional sales channels such as key account managers, telephone or print.

### Sales review

Group sales in the first half of the year amounted to EUR 641.2 (657.0) million, down by 2.4 percent on the previous year. Positive currency effects in the first quarter and negative ones in the second almost offset each other, resulting in an organic growth rate of minus 2.5 percent. While sales in the Industrial & Packaging and Office Furniture & Displays divisions were organically below the previous year, the FoodService division posted strong growth.

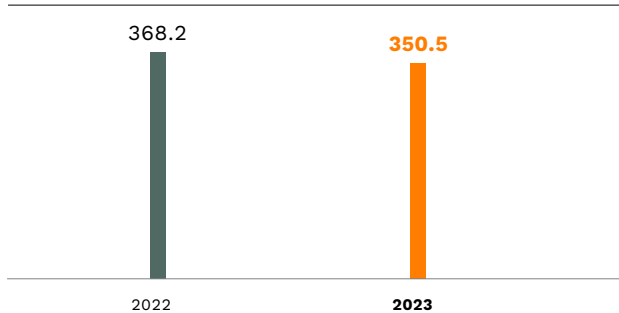
**Sales TAKKT Group first half-year**  
in EUR million



Development in the Industrial & Packaging division was impacted by the weak economic environment. Sales reached EUR 350.5 (368.2) million, 4.8 percent down on the previous year. Adjusted for the negative currency effect of 0.5 percentage points, organic development was minus 4.3 percent. The phase-out of the Certeo business impacted the organic growth rate by 0.7 percentage points. Customer demand varied from region to region. Business development was stable or positive in Germany (excluding Certeo), Eastern Europe and Scandinavia.

### Sales Industrial & Packaging first half-year

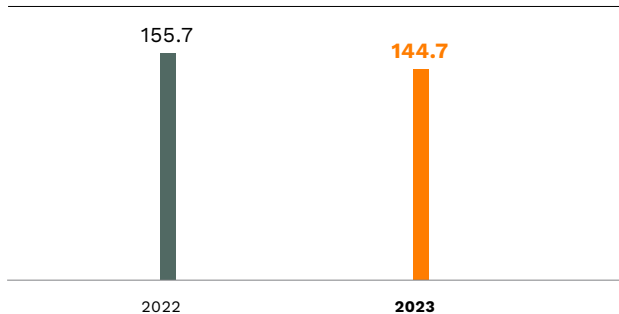
in EUR million



Sales in the Office Furniture & Displays division fell by 7.1 percent to EUR 144.7 (155.7) million in the first half of the year. Adjusted for the positive currency effect of 1.0 percentage points, organic development amounted to minus 8.1 percent. Demand for display products and office furniture suffered from the challenging market environment. Compared with a strong prior year, in which the office furniture business benefited from the reduction of order backlog, sales declined by a low double-digit percentage. In the display business, the decline was in the low single-digit percentage range.

### Sales Office Furniture & Displays first half-year

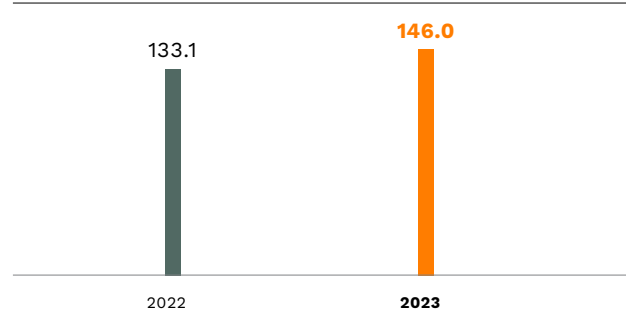
in EUR million



The FoodService division achieved a very pleasing 9.7 percent increase in sales to EUR 146.0 (133.1) million in the first half of the year. Exchange rate effects were slightly positive at plus 0.8 percentage points. Organic growth reached 8.9 percent. With Hubert and Central, both of the division's brands contributed to the good performance. Hubert benefited from strong demand and good cross-selling of kitchen equipment, with organic sales growth in the low double digit percentage range. At Central, the growth rate was in the high single-digit percentage range and resulted, among other things, from strong project business.

### Sales FoodService first half-year

in EUR million



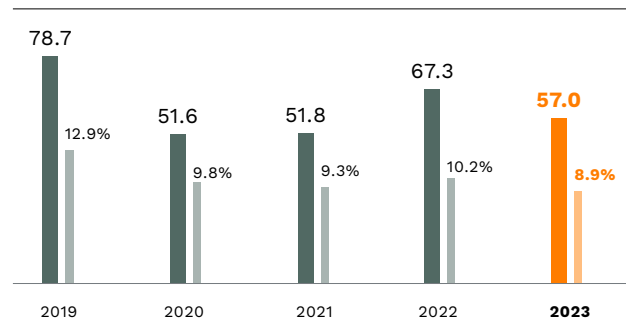
### Earnings review

Despite the challenging conditions, the gross profit margin in the reporting period was close to the target of 40 percent at 39.7 (39.9) percent. Thanks to positive effects from further price adjustments and lower transport costs, TAKKT was able to almost completely offset a significant negative structural effect and the weaker development of the gross profit margin in the FoodService business. The gross profit margin was also temporarily impacted in the second quarter by the phase-out of Certeo's business.

EBITDA reached EUR 57.0 (67.3) million in the first half of the year, the EBITDA margin was 8.9 (10.2) percent. In view of the subdued sales development, TAKKT was cautious with regard to expenses and new hires. Accordingly, marketing costs were lower than in the previous year, while costs were increased by the further implementation of the transformation and inflation-related effects. One-time expenses were just under EUR 3 million and were attributable to the phase-out of Certeo's activities and the FoodService integration. In the previous year, one-time expenses were at a very similar level.

### EBITDA TAKKT Group first half-year

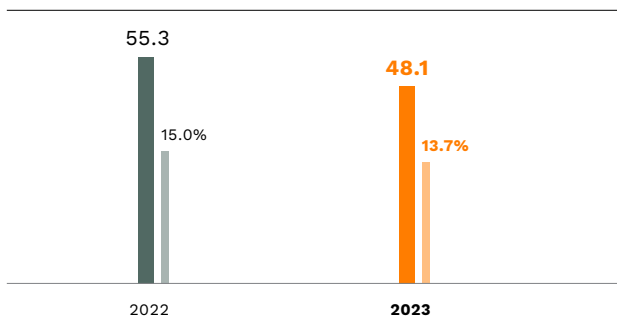
in EUR million/margin in %



The Industrial & Packaging division generated EBITDA of EUR 48.1 (55.3) million. One-time effects from the phase-out of the Certo sales brand reduced earnings by just under EUR 2 million. An additional burden on earnings resulted from the discounted sale of inventories and the costs for the further implementation of the transformation. In the previous year, non-recurring expenses amounted to around EUR 2 million. The EBITDA margin reached 13.7 (15.0) percent in the first half of the year.

#### EBITDA Industrial & Packaging first half-year

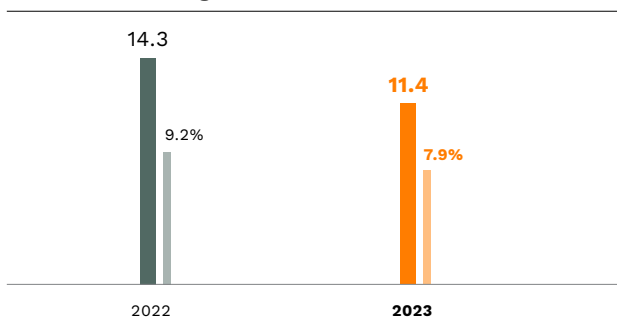
in EUR million/**margin** in %



In the Office Furniture & Displays division, earnings were impacted by the negative sales trend. TAKKT was able to partially compensate for the resulting increase in cost ratios by improving the gross profit margin. EBITDA amounted to EUR 11.4 (14.3) million in the first half-year. The EBITDA margin was 7.9 (9.2) percent.

#### EBITDA Office Furniture & Displays first half-year

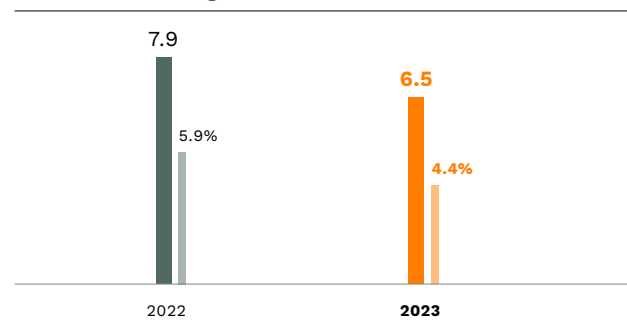
in EUR million/**margin** in %



The integration of the FoodService division resulted in non-recurring expenses of around EUR 1 million in the first half of the year. In addition, earnings were impacted by the lower gross profit margin and costs for implementing the transformation. Despite the solid growth, EBITDA was therefore down on the previous year at EUR 6.5 (7.9) million. The EBITDA margin reached 4.4 (5.9) percent.

#### EBITDA FoodService first half-year

in EUR million/**margin** in %



At EUR 18.5 (31.6) million, depreciation, amortization and impairment losses were significantly lower than in the previous year, which included non-recurring impairment losses of EUR 11.2 million recognized on intangible assets. As a result, TAKKT's EBIT improved to EUR 38.5 (35.7) million, while the EBIT margin improved to 6.0 (5.4) percent. Due to higher interest expenses, the financial result declined to minus EUR 4.3 (minus 1.5) million. At EUR 34.2 (34.2) million, earnings before taxes were identical to the previous year. The tax ratio remained unchanged at 22.8 (22.8) percent. Profit for the period also remained unchanged at EUR 26.4 (26.4) million. Earnings per share increased accordingly to EUR 0.41 (0.40) in the first half of the year based on the slightly lower average number of outstanding shares of 65.1 (65.6) million.

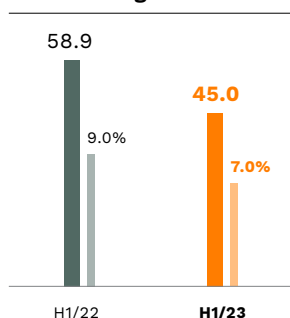
### Financial position

TAKKT has high internal financing capability and was also able to generate high operating cash inflows in the first half of the year. TAKKT cash flow decreased slightly more than EBITDA to EUR 45.0 (58.9) million due to the increase in finance expenses. The cash flow margin reached 7.0 (9.0) percent. TAKKT cash flow per share was EUR 0.69 (0.90).

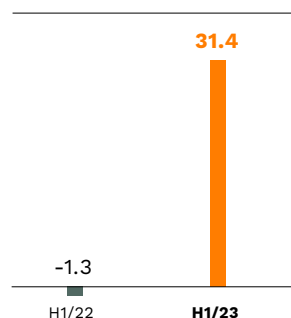
In the current financial year, TAKKT is placing a strong focus on improving cash generation and thus also on the management of net working capital. TAKKT selectively reduced inventories in the first half of the year, releasing a total of EUR 19.5 million. By contrast, the build-up of inventories led to a cash outflow of EUR 40.2 million in the previous year. The focus on reducing inventories and TAKKT's cautious ordering behaviour resulted in a cash outflow from changes in trade payables in the reporting period. Overall, net working capital increased slightly by EUR 6.9 million, compared to EUR 53.5 million in the previous year. Cash flow from operating activities was therefore significantly higher than in the previous year at EUR 38.1 (5.4) million.

At EUR 7.3 (6.9) million, capital expenditure was slightly above prior year. Thanks to good cash management, TAKKT increased its free cash flow very significantly to EUR 31.4 (minus 1.3) million.

**TAKKT cash flow** in EUR million/  
**margin** in %



**Free TAKKT cash flow**  
in EUR million



With the payment of a dividend of one euro per share, TAKKT distributed a total of EUR 65.1 million to its shareholders. Net financial liabilities increased in the first half of the year from EUR 116.7 million at year-end 2022 to EUR 154.8 million.

More detailed information on the generation and use of cash flow can be found in the statement of cash flows of this half-year report.

### Assets position

Assets decreased by EUR 37 million to EUR 1,084.5 (Dec. 31, 2022: 1,121.5) million in the first half of the year. Changes in exchange rates, in particular the weaker US dollar exchange rate, had a negative effect of around EUR 8 million on the assets reported in euros as of the reporting date.

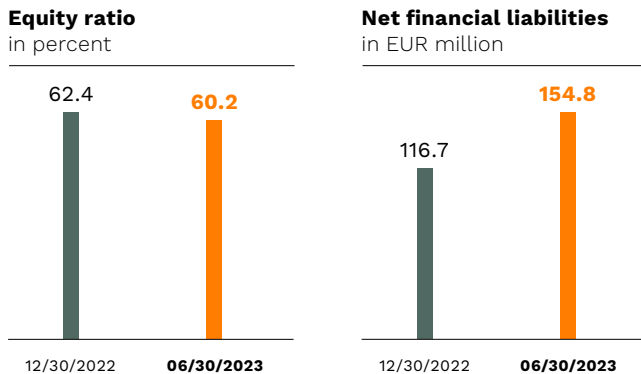
Non-current assets declined from EUR 781.5 to 769.4 million. Balance sheet additions of around EUR 13 million were offset by scheduled depreciation of around EUR 19 million and negative currency effects of around EUR 5 million.

Current assets decreased significantly to EUR 315.1 (340.0) million. Continued focus on inventory management resulted in a reduction of inventories by around EUR 20 million. In addition, currency effects contributed around EUR 3 million to the decrease.

Customer payment behavior remained stable. Bad debt losses remained at a consistently low level, with a default rate of less than 0.2 percent of sales. At 34 (35) days, the payment period for accounts receivable was slightly below the value at the end of the previous year.

The structure of the assets changed slightly in the first half of the year as a result of the greater reduction in current assets. At 70.9 (69.7) percent, the proportion of non-current assets increased slightly and continued to account for the majority of assets. Goodwill remained the largest item, accounting for 55.2 (53.8) percent of total assets.

Shareholders' equity decreased by EUR 47.3 million in the first half of the year, amounting to EUR 652.5 (699.8) million at mid-year. The high dividend payment of EUR 65.1 million and the negative currency effect of around EUR 6 million were offset by profit for the period of EUR 26.4 million. The equity ratio decreased slightly to 60.2 (62.4) percent.



Liabilities increased by around EUR 10 million to EUR 432.0 (421.7) million in the first half of the year. While financial liabilities increased by around EUR 36 million, trade payables decreased by around EUR 17 million and current provisions by around EUR 8 million.

## OUTLOOK

### Risk and opportunities report

TAKKT's risks and opportunities are explained in detail starting on page 67 of the 2022 annual report. The general risks and opportunities for the TAKKT Group did not change significantly in the first half of 2023. Based on the information currently available, the Management Board does not believe that there are any risks at present or in the forecast period that may be a risk to the Group as a going concern.

The most significant risk for the TAKKT Group, which is also a noteworthy opportunity, continues to be the economic development. This is closely linked to the further development of inflation and interest rate policy of the central banks as well as the further course of the war in Ukraine. Current forecasts and indicators point to a continued challenging environment in the Group's target markets.

In addition, the entry of new providers and online marketplace models or a change in the behavior of established providers could lead to a more aggressive competitive environment and a consequent negative impact on sales and gross profit. TAKKT addresses the risk with an even more customer-oriented market positioning, the expansion of cross-selling offers, a stronger focus on e-commerce and a clear focus on

sustainable products in order to stand out from the competition. In addition, TAKKT differentiates itself through focused positioning of the various brands.

In addition, there are significant risks in connection with the implementation of TAKKT's transformation. Goals or measures may be achieved later or results may not be satisfactory. The implementation could incur higher costs than expected or not have the desired effect on sales and earnings trends.

TAKKT also deems the risk from structural changes in demand to be significant. The trend towards new forms of collaboration and virtual or hybrid event formats has been accelerated by the consequences of the coronavirus pandemic. This could result in longterm market changes. As a result, there is the risk of decreased demand for office equipment and displays in the medium term. TAKKT is observing these trends and the demand behavior of customers and is continuously adapting the product ranges to the new circumstances. For example, the TAKKT companies offer products for new office concepts, for remote work and to facilitate working from home. TAKKT also has a diversified positioning both internationally and in terms of its products. This reduces dependence on individual product groups such as office equipment or displays.

Limited product availability and rising purchasing prices also represent a significant risk for TAKKT. For example, if sales and earnings are delayed due to limited product availability and/or cannot be fully recognized or rising purchasing prices cannot be passed on in full. To minimize this risk, TAKKT continuously monitors the order backlog and, if necessary, adjusts its own purchasing behavior and inventories. TAKKT will also adjust its prices at shorter intervals if necessary.

Along with an improvement in economic conditions, opportunities for TAKKT will also arise from the new strategic and organizational structure, increasing market share for distance selling and the growth potential in e-commerce, as shown in the 2022 annual report. Furthermore, the Group should continue to be able to benefit from further acquisitions or start-ups. The area of sustainability, including expanding the range of products that add value for future generations, will also provide additional opportunities. In addition, the Group wants to benefit from the further

development of IT applications, new products and services for new working environments and good access to capital. A more in-depth presentation of the opportunities and risks relevant to TAKKT can be found in the 2022 annual report starting on page 67.

### Forecast report

The economic environment continues to be characterized by great uncertainty. The main factors influencing further economic development in 2023 include the ongoing inflation and interest rate policy of the central banks as well as the further course of the war in Ukraine. In a recent study, the International Monetary Fund (IMF) expects growth of 0.9 percent in the eurozone and a decline in economic output in Germany of 0.3 percent. For the USA, the IMF expects growth of 1.8 percent.

In addition to the economic forecasts, market and sector indices also provide indications of the further development of individual business units. They include the Purchasing Managers' Index for the Industrial & Packaging division and the Restaurant Performance Index (RPI) for the FoodService division. The Purchasing Managers' Indices for the manufacturing sector were recently below the expansion threshold at 43.4 points in the eurozone and 40.6 points in Germany. The RPI relevant to the US food service market signalled a stable to slightly negative development with a value of 99.6.

In the current environment, TAKKT intends to take advantage of growth opportunities while maintaining disciplined cost management. For the second half of the year, TAKKT expects demand to pick up and organic growth to improve slightly compared to the weak previous year. For 2023 as a whole, the Group expects a stable to slightly negative organic sales development (before: stable organic sales development). Contrary to previous expectations, the organic growth of the e-commerce business is not expected to be disproportionately high due to the existing market dynamics.

TAKKT will continue to give high priority to profitability in the second half of the year. With the exception of the growth initiatives, the Group is very restrictive in its spending. In addition, TAKKT continues to work on improving the gross profit margin and cash management. The gross profit margin is expected to improve to around 40 percent in the current year. For the second half of the year, TAKKT expects an increase in earnings and profitability compared to the weaker previous year due to the assumed slight growth in sales. EBITDA is thus expected to be in the range of EUR 120 to 130 million (previously EUR 120 to 140 million) in 2023.

TAKKT cash flow essentially follows the development of EBITDA and should therefore reach a value in the range of EUR 100 to 110 million (previously EUR 100 to 120 million) in 2023. Following the strong increase in TAKKT free cash flow in the first half of the year, TAKKT continues to expect to generate significantly higher free cash flow for the year as a whole than in the previous year. In terms of the capital expenditure ratio, the Group continues to expect a value of slightly less than two percent of sales.

The statements made in the Annual Report on the willingness of customers and employees to recommend the company (cNPS and eNPS) as well as on the share of women in executive positions still apply. The expectations regarding the share of products classified as "enkelfähig" – that is, fit for future generations – and the reduction of CO<sub>2</sub>e emissions have also not changed.

TAKKT will publish the figures for the first nine months on October 25, 2023.

# Consolidated interim financial statements

## Consolidated statement of income of the TAKKT Group in EUR million

	4/1/2023 – 6/30/2023	4/1/2022 – 6/30/2022	1/1/2023 – 6/30/2023	1/1/2022 – 6/30/2022
<b>Sales</b>	<b>319.4</b>	<b>328.6</b>	<b>641.2</b>	<b>657.0</b>
Changes in inventories of finished goods and work in progress	0.0	0.4	- 0.2	0.5
Own work capitalized	0.1	0.5	0.2	0.8
<b>Gross performance</b>	<b>319.5</b>	<b>329.5</b>	<b>641.2</b>	<b>658.3</b>
Cost of sales	- 193.9	- 197.4	- 386.8	- 395.9
<b>Gross profit</b>	<b>125.6</b>	<b>132.1</b>	<b>254.4</b>	<b>262.4</b>
Other operating income	1.6	1.2	2.6	2.0
Personnel expenses	- 53.6	- 52.9	- 106.9	- 104.1
Other operating expenses	- 46.8	- 45.8	- 93.1	- 93.0
<b>EBITDA</b>	<b>26.8</b>	<b>34.6</b>	<b>57.0</b>	<b>67.3</b>
Depreciation, amortization and impairment of property, plant and equipment and other intangible assets	- 9.2	- 21.3	- 18.5	- 31.6
<b>EBIT</b>	<b>17.6</b>	<b>13.3</b>	<b>38.5</b>	<b>35.7</b>
Finance expenses	- 1.9	- 1.1	- 4.2	- 2.2
Other finance result	- 0.1	0.7	- 0.1	0.7
<b>Financial result</b>	<b>- 2.0</b>	<b>- 0.4</b>	<b>- 4.3</b>	<b>- 1.5</b>
<b>Profit before tax</b>	<b>15.6</b>	<b>12.9</b>	<b>34.2</b>	<b>34.2</b>
Income tax expense	- 3.5	- 2.9	- 7.8	- 7.8
<b>Profit</b>	<b>12.1</b>	<b>10.0</b>	<b>26.4</b>	<b>26.4</b>
attributable to owners of TAKKT AG	12.1	10.0	26.4	26.4
attributable to non-controlling interests	0.0	0.0	0.0	0.0
Weighted average number of issued shares in million	65.1	65.6	65.1	65.6
Basic earnings per share (in EUR)	0.19	0.15	0.41	0.40
Diluted earnings per share (in EUR)	0.19	0.15	0.41	0.40



## Consolidated statement of comprehensive income of the TAKKT Group in EUR million

	4/1/2023 – 6/30/2023	4/1/2022 – 6/30/2022	1/1/2023 – 6/30/2023	1/1/2022 – 6/30/2022
<b>Profit</b>	<b>12.1</b>	<b>10.0</b>	<b>26.4</b>	<b>26.4</b>
Actuarial gains and losses resulting from pension provisions recognized in equity	– 1.2	23.2	– 0.7	34.2
Tax on actuarial gains and losses resulting from pension provisions	0.3	– 6.4	0.1	– 9.3
Gains and losses resulting from the subsequent measurement of investment in equity instruments recognized in equity	– 1.1	1.3	– 1.1	1.3
Tax on subsequent measurement of investment in equity instruments	0.0	0.0	0.0	0.0
<b>Other comprehensive income after tax for items that will not be reclassified to profit and loss in future</b>	<b>– 2.0</b>	<b>18.1</b>	<b>– 1.7</b>	<b>26.2</b>
Income and expenses from the subsequent measurement of cash flow hedges recognized in equity	– 0.5	0.6	– 0.5	0.2
Income recognized in the income statement	0.0	0.0	– 0.1	0.6
Tax on subsequent measurement of cash flow hedges	0.2	– 0.2	0.2	– 0.2
<b>Other comprehensive income after tax resulting from the subsequent measurement of cash flow hedges</b>	<b>– 0.3</b>	<b>0.4</b>	<b>– 0.4</b>	<b>0.6</b>
Income and expenses from the adjustment of foreign currency reserves recognized in equity	0.7	19.6	– 5.3	25.6
Income recognized in the income statement	0.0	0.0	– 0.3	0.0
<b>Other comprehensive income after tax resulting from the adjustment of foreign currency reserves</b>	<b>0.7</b>	<b>19.6</b>	<b>– 5.6</b>	<b>25.6</b>
<b>Other comprehensive income after tax for items that are reclassified to profit and loss</b>	<b>0.4</b>	<b>20.0</b>	<b>– 6.0</b>	<b>26.2</b>
<b>Other comprehensive income (Changes to other components of equity)</b>	<b>– 1.6</b>	<b>38.1</b>	<b>– 7.7</b>	<b>52.4</b>
attributable to owners of TAKKT AG	– 1.6	38.1	– 7.7	52.4
attributable to non-controlling interests	0.0	0.0	0.0	0.0
<b>Total comprehensive income</b>	<b>10.5</b>	<b>48.1</b>	<b>18.7</b>	<b>78.8</b>
attributable to owners of TAKKT AG	10.5	48.1	18.7	78.8
attributable to non-controlling interests	0.0	0.0	0.0	0.0

## Consolidated statement of financial position of the TAKKT Group in EUR million

Assets	6/30/2023	12/31/2022
Property, plant and equipment	109.4	113.9
Goodwill	598.3	602.8
Other intangible assets	41.1	45.4
Other assets	13.0	13.9
Deferred tax	7.6	5.5
<b>Non-current assets</b>	<b>769.4</b>	<b>781.5</b>
Inventories	142.8	163.1
Trade receivables	134.4	135.9
Other receivables and assets	28.8	30.4
Income tax receivables	3.6	3.0
Cash and cash equivalents	5.5	7.6
<b>Current assets</b>	<b>315.1</b>	<b>340.0</b>
<b>Total assets</b>	<b>1,084.5</b>	<b>1,121.5</b>
Equity and liabilities	6/30/2023	12/31/2022
Share capital	65.6	65.6
Treasury shares	- 7.4	- 6.5
Retained earnings	569.1	607.8
Other components of equity	25.2	32.9
<b>Total equity</b>	<b>652.5</b>	<b>699.8</b>
Financial liabilities	105.3	74.2
Pension provisions and similar obligations	51.5	51.0
Other provisions	8.2	8.0
Deferred tax	81.0	80.4
<b>Non-current liabilities</b>	<b>246.0</b>	<b>213.6</b>
Financial liabilities	55.0	50.1
Trade payables	46.4	63.0
Other liabilities	67.8	69.9
Provisions	12.2	20.5
Income tax payables	4.6	4.6
<b>Current liabilities</b>	<b>186.0</b>	<b>208.1</b>
<b>Total equity and liabilities</b>	<b>1,084.5</b>	<b>1,121.5</b>

## Consolidated statement of changes in total equity of the TAKKT Group in EUR million

	Share capital	Treasury shares	Retained earnings	Other components of equity	Total equity
<b>Balance at 1/1/2023</b>	<b>65.6</b>	<b>- 6.5</b>	<b>607.8</b>	<b>32.9</b>	<b>699.8</b>
Transactions with owners	0.0	- 0.9	- 65.1	0.0	- 66.0
thereof acquisition / sale of treasury shares	0.0	- 0.9	0.0	0.0	- 0.9
thereof dividends paid	0.0	0.0	- 65.1	0.0	- 65.1
Total comprehensive income	0.0	0.0	26.4	- 7.7	18.7
thereof Profit	0.0	0.0	26.4	0.0	26.4
thereof Other comprehensive income (Changes to other components of equity)	0.0	0.0	0.0	- 7.7	- 7.7
Transfer to retained earnings	0.0	0.0	0.0	0.0	0.0
<b>Balance at 6/30/2023</b>	<b>65.6</b>	<b>- 7.4</b>	<b>569.1</b>	<b>25.2</b>	<b>652.5</b>

	Share capital	Treasury shares	Retained earnings	Other components of equity	Total equity
<b>Balance at 1/1/2022</b>	<b>65.6</b>	<b>0.0</b>	<b>621.5</b>	<b>6.9</b>	<b>694.0</b>
Transactions with owners	0.0	0.0	- 72.2	0.0	- 72.2
thereof dividends paid	0.0	0.0	- 72.2	0.0	- 72.2
Total comprehensive income	0.0	0.0	26.4	52.4	78.8
thereof Profit	0.0	0.0	26.4	0.0	26.4
thereof Other comprehensive income (Changes to other components of equity)	0.0	0.0	0.0	52.4	52.4
Transfer to retained earnings	0.0	0.0	0.0	0.0	0.0
<b>Balance at 6/30/2022</b>	<b>65.6</b>	<b>0.0</b>	<b>575.7</b>	<b>59.3</b>	<b>700.6</b>

## Consolidated statement of cash flows of the TAKKT Group in EUR million

	1/1/2023 – 6/30/2023	1/1/2022 – 6/30/2022
Profit	26.4	26.4
Depreciation, amortization and impairment of non-current assets	18.5	31.6
Deferred tax expense	– 0.1	– 1.1
Other non-cash expenses and income	0.2	2.1
Result from disposal of non-current assets	0.0	– 0.1
<b>TAKKT cash flow</b>	<b>45.0</b>	<b>58.9</b>
Change in inventories	19.5	– 40.2
Change in trade receivables	– 0.1	– 12.6
Change in trade payables and similar liabilities	– 16.8	2.6
Change in provisions	– 8.2	– 7.5
Change in other assets / liabilities	– 1.3	4.2
<b>Cash flow from operating activities</b>	<b>38.1</b>	<b>5.4</b>
Proceeds from disposal of non-current assets	0.6	0.2
Capital expenditure on non-current assets	– 7.3	– 6.9
<b>Cash flow from investing activities</b>	<b>– 6.7</b>	<b>– 6.7</b>
Proceeds from Financial liabilities	63.6	99.6
Repayments of Financial liabilities	– 31.1	– 25.1
Dividend payments to owners of TAKKT AG	– 65.1	– 72.2
Payments to owners of TAKKT AG (share buy-back)	– 1.1	0.0
Proceeds from owners of TAKKT AG (Employee shares)	0.2	0.0
<b>Cash flow from financing activities</b>	<b>– 33.5</b>	<b>2.3</b>
Cash and cash equivalents at 1/1	7.6	2.8
Increase / decrease in Cash and cash equivalents	– 2.1	1.0
Non-cash increase / decrease in Cash and cash equivalents	0.0	0.1
<b>Cash and cash equivalents at 6/30</b>	<b>5.5</b>	<b>3.9</b>

## Explanatory notes

### Reporting principles

The condensed interim consolidated financial statements of TAKKT Group as of June 30, 2023 were prepared in accordance with section 115 of the German Securities Trading Act (WpHG) as well as IAS 34 “Interim Financial Reporting” and German Accounting Standard DRS 16 “Interim Financial Reporting”. All International Financial Reporting Standards (IFRS) and related interpretations of the IFRS Interpretations Committee (IFRS IC) adopted by the European Union (EU) were considered. The interim financial statements and management report have not been audited in accordance with section 317 of the German Commercial Code (HGB) nor been subject to an audit review.

### Accounting and valuation principles

The same accounting and valuation principles have been applied as for the consolidated financial statements for the 2022 financial year. The interim financial statements should be read in conjunction with the 2022 annual report, page 89 et seqq.

Amendments to IAS 12 Income Taxes provide a temporary exemption from the requirement to account for deferred taxes resulting from the application of the so-called Pillar Two regulations for the minimum taxation of large groups. Based on the current state of knowledge, this will only have an insignificant impact on TAKKT. In these interim financial statements as of 30 June 2023, the exemption is applied voluntarily.

All new and amended standards to be applied for the first time in the current financial year do not have a material effect on the net assets, financial position and results of operations or the presentation of the interim financial statements.

### Segment information by division of the TAKKT Group in EUR million

1/1/2023 – 6/30/2023	Industrial & Packaging	Office Furniture & Displays	Food Service	Segments total	Others	Consolidation	Group total
Sales to third parties	350.5	144.7	146.0	641.2	0.0	0.0	641.2
Inter-segment sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Segment sales	350.5	144.7	146.0	641.2	0.0	0.0	641.2
EBITDA	48.1	11.4	6.5	66.0	– 9.0	0.0	57.0
EBIT	36.1	7.5	4.5	48.1	– 9.6	0.0	38.5
Profit before tax	33.1	5.9	2.1	41.1	– 6.9	0.0	34.2
Profit	25.7	4.3	1.4	31.4	– 5.0	0.0	26.4
Average no. of employees (full-time equivalent)	1,469	518	403	2,390	65	0	2,455
Employees at the closing date (full-time equivalent)	1,468	511	414	2,393	66	0	2,459

1/1/2022 – 6/30/2022	Industrial & Packaging	Office Furniture & Displays	Food Service	Segments total	Others	Consolidation	Group total
Sales to third parties	368.2	155.7	133.1	657.0	0.0	0.0	657.0
Inter-segment sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Segment sales	368.2	155.7	133.1	657.0	0.0	0.0	657.0
EBITDA	55.3	14.3	7.9	77.5	- 10.2	0.0	67.3
EBIT	30.4	10.3	5.8	46.5	- 10.8	0.0	35.7
Profit before tax	28.4	9.3	5.0	42.7	- 8.5	0.0	34.2
Profit	22.2	6.8	3.6	32.6	- 6.2	0.0	26.4
Average no. of employees (full-time equivalent)	1,553	508	384	2,445	56	0	2,501
Employees at the closing date (full-time equivalent)	1,526	516	392	2,434	58	0	2,492

For the definition of the reportable segments, please refer to the consolidated financial statements of TAKKT AG as of December 31, 2022.

### Scope of consolidation

Compared to the scope of consolidation at December 31, 2022 the subsidiary Kaiser + Kraft OOO, Moscow/Russia was disposed of in through liquidation.

### Sales in EUR million

In the following table, sales according to regions are further broken down:

	Industrial & Packaging	Office Furniture & Displays	Food Service	1/1/2023 – 6/30/2023
Germany	131.2	2.3	2.1	135.6
Europe without Germany	219.2	0.0	7.3	226.5
USA	0.0	140.3	129.9	270.2
Other	0.1	2.1	6.7	8.9
<b>Sales by Region</b>	<b>350.5</b>	<b>144.7</b>	<b>146.0</b>	<b>641.2</b>

	Industrial & Packaging	Office Furniture & Displays	Food Service	1/1/2022 – 6/30/2022
Germany	135.9	2.2	2.2	140.3
Europe without Germany	232.2	0.0	6.5	238.7
USA	0.0	151.9	118.3	270.2
Other	0.1	1.6	6.1	7.8
<b>Sales by Region</b>	<b>368.2</b>	<b>155.7</b>	<b>133.1</b>	<b>657.0</b>

**Leases**

As of June 30, 2023 the book value of right-of-use assets from leases totaled EUR 52.1 million (EUR 54.6 million as of December 31, 2022). The leased assets are shown in land and buildings with an amount of EUR 51.4 million (EUR 53.9 million as of December 31, 2022) and in plant, machinery and equipment with an amount of EUR 0.7 million (EUR 0.7 million as of December 31, 2022).

Non-current Financial liabilities include non-current lease liabilities with an amount of EUR 40.8 million (EUR 44.7 million as of December 31, 2022) at the balance sheet date. Current Financial liabilities include current lease liabilities with an amount of EUR 19.2 million (EUR 18.8 million as of December 31, 2022) at the reporting date.

**Total Equity**

On May 24, 2023, the Annual General Meeting approved the proposed dividend of EUR 1.00 (EUR 1.10) per share for the 2022 financial year. Thus, a total dividend of EUR 65,059 thousand (previous year: EUR 72,171 thousand) was distributed for the 65.1 million no-par value shares outstanding after the share buyback (previous year: 65.6 million no-par value shares).

**Financial instruments – Fair value measurement**

For a detailed overview of financial risks and their management along with the financial instruments held by TAKKT, please refer to the consolidated financial statements 2022. This section provides information about the fair value of financial instruments, the respective input factors and valuation methods. It also explains the classification of financial instruments into the levels within the fair value hierarchy of IFRS 13.

The input factors used for the valuation techniques to measure fair value are divided into the following levels:

Level 1: Quoted prices in active markets accessible to the company for the identical asset or liability.

Level 2: Input factors other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Input factors for the asset or liability that are unobservable.

Financial instruments at TAKKT recognized at fair value relate to investments, derivative financial instruments and contingent considerations. They are subject to a recurring fair value measurement. Derivative financial instruments included in current Other receivables and assets as well as in current Other liabilities relate to level 2. The investments, included in non-current Other assets, as well as the contingent considerations, included in current Other liabilities, relate to level 3. All other financial instruments are recognized at amortized cost.

Should it prove necessary to reclassify assets and liabilities carried at fair value on a recurring basis into a different level – for example because an asset is no longer traded on an active market or is being traded for the first time – they are reclassified at the end of the reporting period. There were no reclassifications during the reporting period.

The fair value of financial instruments traded on an active market is based on the prices quoted on the reporting date. When level 2 assets and liabilities are measured at fair value on a recurring basis, the discounted cash flow method is used. This means that the future cash flows which the financial instruments are expected to generate are discounted using maturity-matched market interest rates. The creditworthiness of the respective debtor is taken into account by considering risk premiums depending on rating and term in the discount factors. The risk premiums are determined using prices for fixed-income securities observable on markets.

The valuation of venture capital funds is based on the so-called Adjusted Net Asset Method. Under this method, the fair values of the individual investments, determined by the fund based on recognized valuation methods, are aggregated and adjusted for appropriate illiquidity discounts for the overall fund. In case of investments in unlisted corporate entities, the valuation is derived from additional capital contributions by the investors or from the share price a third and new party has to pay in the course of another round of financing (Price of Recent Investment Valuation Method).

On the reporting date, the fair value of investments listed under non-current Other assets stood at EUR 12.7 million (EUR 13.7 million as of December 31, 2022). Thereof EUR 2.0 million (EUR 2.4 million as of December 31, 2022) relate to debt instruments measured at fair value through profit and loss and EUR 10.7 million (EUR 11.3 million as of December 31, 2022) to equity instruments measured at fair value through other comprehensive income. The fair value of derivative financial instruments within current Other receivables and assets totaled EUR 0.1 million (EUR 0.7 million as of December 31, 2022) and within current Other liabilities EUR 0.6 million (EUR 0.5 million as of December 31, 2022).

The following overview shows a detailed reconciliation of the financial instruments that are measured at fair value within level 3 on a recurring basis without contingent considerations from acquisitions in EUR million:

	2023	2022
<b>Balance at 01/01</b>	<b>13.7</b>	<b>24.6</b>
Addition	0.5	0.0
Fair value change recognized in profit or loss	– 0.4	0.9
Fair value change recognized in other comprehensive income	– 1.1	– 11.8
Disposals	0.0	0.0
<b>Balance at 06/30 / 12/31</b>	<b>12.7</b>	<b>13.7</b>
Unrealized gains or losses recognized in profit or loss relating to those financial instruments held at the reporting date	– 0.4	0.9



The negative fair value change recognized in Other comprehensive income in the amount of EUR 1.1 million resulted from the revaluation of an investment following another financing round. TAKKT no longer participated in this round as an investor. There are currently no indications of a change in fair value for the other investments.

The book values of all financial instruments not carried at fair value in the balance sheet represent appropriate approximate values for the fair values as of the closing date of the reporting period. Significant deviations between book values and fair values could arise regarding the lease and other financial liabilities, which exclusively include TAKKT performance bonds issued to TAKKT Group executives.

Regarding the Other financial liabilities, the book value amounts to EUR 2.1 million (EUR 2.0 million as of December 31, 2022) and their fair value to EUR 2.3 million (EUR 2.3 million as of December 31, 2022).

Fair value is determined using the same method assigned to level 2 as for assets and liabilities that are measured at fair value on a recurring basis applying the discounted cashflow-method.

#### **Assumptions and estimates**

All assumptions and estimates were reviewed and are based on the circumstances on the balance sheet date.

#### **Earnings per share**

Basic and diluted earnings per share are calculated by dividing the profit by the weighted average number of shares issued. So-called potential shares (mainly stock options and convertible bonds), which could dilute the earnings per share, were not issued. The diluted and undiluted earnings per share are therefore identical.

#### **Related party disclosures**

Related parties in the sense of IAS 24 include the Management and Supervisory Boards of TAKKT AG (including any and all persons related to these Boards), TAKKT Group's associated companies and the majority shareholder Franz Haniel & Cie. GmbH, Duisburg/Germany (including its subsidiaries, associated companies, Management and Supervisory Board members). Related-party transactions mainly relate to the cash management system, ongoing delivery and settlement transactions and service contracts. By participating in Haniel Group's cash management system, TAKKT Group benefits from potential economies of scale. All transactions with related parties are contractually agreed and performed on terms that are customary for transactions with third parties.

### Significant business transactions in the first half of 2023

On October 4, 2022, the Management Board passed a resolution on a share buy-back program of up to 1,968,309 shares for a total purchase price of up to EUR 25 million (excluding incidental costs) and a term from October 6, 2022 to June 30, 2023. On June 27, 2023, the buy-back program was extended until December 31, 2024. From January 1, 2023 to June 30, 2023, 83,007 shares were purchased on the stock exchange at an average price of EUR 13.80. The costs of the share buy-back amounting to EUR 14 thousand after taxes were offset against equity. The company may use the repurchased shares for all purposes in accordance with the authorization granted.

### Events after the reporting period

There were no significant events which had any meaningful impact on the net assets, financial position and results of operations after the reporting date.

### Other disclosures

As at the last balance sheet date there were no material contingent liabilities and receivables. There have been no exceptional transactions pursuant to IAS 34.16A(c) or other matters requiring disclosures.

### Responsibility statement by the Management Board

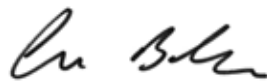
To the best of our knowledge and in accordance with the applicable accounting principles for interim financial reporting, the condensed interim consolidated financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of the Group. The interim management report of the Group includes a fair view of the development and performance of the business and the position of the Group, together with a description of the principal opportunities and risks associated with the expected development of the Group in the remaining financial year.

Stuttgart, July 26, 2023

TAKKT AG, Management Board



Maria Zesch (CEO)



Lars Bolscho (CFO)

## **ADDITIONAL INFORMATION**

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